Local Gove	ernment Type Tow		o ∐Village ∭		cal Government arrollton T				SAGINA	w
Audit Date 3/31/04			Opinion Date 7/21/04			ate Accountant Rep	port Submitted to 5	State:	t	
accordan	ce with the	ne S	nancial statements tatements of the C r Counties and Loca	Governmer	ntal Account	vernment and r	endered an o Board (GASE	3) and th	e Uniform Repo	' '
We affirm										
1. We h	nave comp	lied	with the <i>Bulletin for</i>	the Audits	of Local Uni	ts of Governme	ent in Michigan	as revise	d.	
2. We a	are certifie	d pul	olic accountants reg	istered to	practice in M	lichigan.				
	er affirm these		lowing, "Yes" respo endations	nses have	been disclos	sed in the finan	cial statement	s, includir	g the notes, or in	the report of
You must	check the	арр	licable box for each	item belov	w.					
Yes	√ No	1.	Certain componer	t units/fund	ds/agencies	of the local unit	are excluded	from the t	înancial stateme	ents.
Yes	✓ No	2.	There are accumu 275 of 1980).	ılated defid	cits in one o	r more of this	unit's unresen	ed fund i	balances/retained	d earnings (P.A
√ Yes	☐ No	3.	There are instance amended).	es of non	-compliance	with the Unifo	rm Accountine	g and Bu	dgeting Act (P.A	A. 2 of 1968, a
Yes	√ No	4.	The local unit ha requirements, or a						he Municipal Fir	nance Act or it
Yes	√ No	5.	The local unit hole as amended [MCL				•	-	requirements. (F	P.A. 20 of 1943
Yes	√ No	6.	The local unit has	been delin	quent in dist	ributing tax reve	enues that wer	e collecte	d for another tax	king unit.
Yes	✓ No	7.	The local unit has pension benefits (credits are more the	normal cos	sts) in the ci	urrent year. If ti	he plan is mo	re than 1	00% funded and	the overfunding
Yes	✓ No	8.	The local unit use (MCL 129.241).	es credit c	ards and ha	s not adopted	an applicable	policy a	s required by P	.A. 266 of 199
Yes	✓ No	9.	The local unit has	not adopte	ed an investn	nent policy as re	equired by P.A	. 196 of 1	997 (MCL 129.9	5).
We have	enclosed	l the	following:				Er	closed	To Be Forwarded	Not Required
			and recommendate	ons.				√		
Reports	on individu	al fe	ederal financial assi	stance pro	grams (progi	ram audits).				√
Single A	udit Repor	ts (A	SLGU).							√
Certified P	ublic Accoun	ant (F	irm Name)				·			
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Carrollton Township Saginaw County, Michigan

Financial Statements

For the Year Ended March 31, 2004

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INDEPENDENT AUDITORS' REPORT

July 21, 2004

To the Township Board Carrollton Township Saginaw, Michigan

We have audited the accompanying basic financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Carrollton Township, as of and for the year ended March 31, 2004, which collectively comprise the Township's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of the Township's management. Our responsibility is to express opinions on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of *Carrollton Township*, as of March 31, 2004, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparisons of the General, Fire, Police, and Garbage/Rubbish Governmental Funds for the year then ended in conformity with accounting principles general accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated July 21, 2004, on our consideration of *Carrollton Township's* internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

The Management's Discussion and Analysis listed in the table of contents on pages 3-13 is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise *Carrollton Township's* basic financial statements. The combining and individual nonmajor fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects in relation to the basic financial statements taken as a whole.

Rehmann Lobson

Management's Discussion and Analysis

As management of *Carrollton Township*, *Michigan*, we offer readers of the Township's financial statements this narrative overview and analysis of the financial activities of the Township for the fiscal year ended March 31, 2004. We encourage readers to consider the information presented here.

Financial Highlights

- The assets of the Township exceeded its liabilities at the close of the most recent fiscal year by \$9,681,121 (*net assets*). Of this amount, \$4,251,019 (*unrestricted net assets*) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net assets increased by \$449,060.
- As of the close of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$3,151,308, an increase of \$184,974 in comparison with the prior year. More than three quarters of this total amount, or \$2,735,582, is available for spending at the government's discretion (unreserved fund balance).
- At the end of the current fiscal year, unreserved fund balance for the general fund was \$956,839, or 123 percent of total general fund expenditures.
- The Township's total debt decreased by \$435,152 during the current fiscal year as a result of annual debt service requirements.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Township's basic financial statements. The Township's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the Township's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash* flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected special assessments).

Both of the government-wide financial statements distinguish functions of the Township that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Township include general government, public safety, public works, and parks and recreation. The business-type activities of the Township include sewer and water operations.

The government-wide financial statements can be found on pages 14-15 of this report.

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Township can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Township maintains ten individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general, fire, police, and garbage/rubbish funds, each of which are considered to be major funds. Data from the other six governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The Township adopts an annual appropriated budget for its general, special revenue and debt service funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

The basic governmental fund financial statements can be found on pages 16-23 of this report.

Proprietary funds. The Township maintains one type of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The Township uses enterprise funds to account for its sewer and water operations.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the sewer and water operations, both of which are considered to be major funds of the Township.

The basic proprietary fund financial statements can be found on pages 24-26 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the Township's own programs. The accounting used for fiduciary funds is much like that used for governmental funds.

The basic fiduciary fund financial statements can be found on page 27 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 28-47 of this report.

Other information. The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the accompanying notes. Combining and individual fund statements and schedules can be found on pages 48-61 of this report.

Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of Carrollton Township, assets exceeded liabilities by \$9,681,121 at the close of the most recent fiscal year.

One of the largest portions of the Township's net assets (42 percent) reflects its investment in capital assets (e.g., land, buildings, machinery and equipment), less any related debt used to acquire those assets that is still outstanding. The Township uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Township's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Carrollton Township's Net Assets

	Governmental Activities			ess-Type ivities	<u>Total</u>		
	2003	2004	2003	<u>2004</u>	2003	2004	
Current and other assets Capital assets Total assets	\$ 3,245,332 631,579 3,876,911	\$ 3,415,392 549,250 3,964,642	\$ 2,254,915 10,094,444 12,349,359	\$ 2,498,734 9,781,333 12,283,183	\$ 5,500,247 10,726,023 16,226,270	\$ 5,914,126 10,330,583 16,244,709	
Long-term liabilities outstanding Other liabilities Total liabilities	121,723 169,607 291,330	65,127 170,284 235,411	6,547,399 144,222 6,691,621	6,168,843 159,334 6,328,177	6,669,122 313,829 6,982,951	6,233,970 329,618 6,563,588	
Net assets: Invested in capital assets, net of related debt Restricted Unrestricted	621,671 100,696 2,863,214	545,004 46,125 3,138,102	3,547,045 1,341,345 769,348	3,612,490 1,226,483 1,112,917	4,168,716 1,442,041 3,632,562	4,157,494 1,272,608 4,251,019	
Total net assets	\$ 3,585,581	\$ 3,729,231	\$ 5,657,738	\$ 5,955,890	\$ 9,243,319	<u>\$ 9,681,121</u>	

An additional portion of the Township's net assets (16 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* (44 percent or \$4,251,019) may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the Township is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

The Township's restricted net assets decreased by \$169,433 during the current fiscal year. All of this decrease resulted from the purchase or construction of capital improvements during the current fiscal year.

The Township's net assets increased by \$449,060 during the current fiscal year. This growth largely reflects the degree to which ongoing revenues exceeded ongoing expenses.

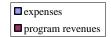
Carrollton Township's Changes in Net Assets

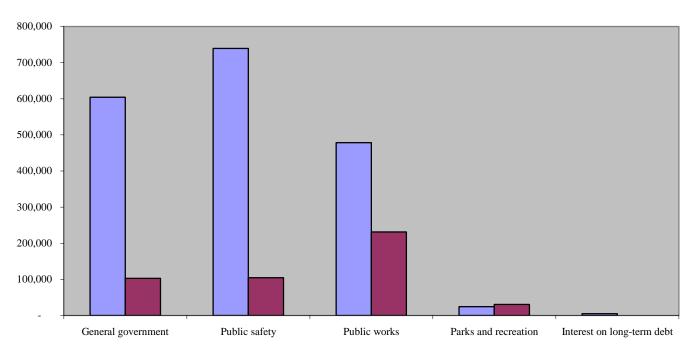
		nmental ivities		ess-Type tivities	<u>Total</u>		
	2003	2004	2003	2004	2003	2004	
Revenue:							
Program revenue:							
Charges for							
services	\$ 418,492	\$ 409,654	\$ 1,427,702	\$ 1,509,296	\$ 1,846,194	\$ 1,918,951	
Operating grants							
and contributions	68,957	57,496	-	-	68,957	57,496	
Capital grants	2.020	1.754	2 121	2 (50	5 1 41	4 412	
and contributions General revenue:	2,020	1,754	3,121	2,659	5,141	4,413	
	774,516	798,467	372,420	384,933	1,146,936	1,183,400	
Property taxes Grants and contrib.	774,310	798,407	372,420	304,933	1,140,930	1,165,400	
not restricted to							
specific programs	682,576	690,061	_	_	682,576	690,061	
Other	62,448	48,658	27,197	25,092	<u>89,645</u>	73,750	
Total revenue	2,009,009	2,006,090	1,830,440	1,921,980	3,839,449	3,928,070	
Expenses:							
General government	748,870	604,402	-	=	748,870	604,402	
Public safety	750,255	739,160	-	-	750,255	739,160	
Public works	701,944	478,608	-	-	701,944	478,608	
Parks and recreation	26,847	24,236	-	-	26,847	24,236	
Interest on long-							
term debt	7,001	4,776	-	-	7,001	4,776	
Sewer	-	-	715,906	731,795	715,906	731,795	
Water	2 224 017	1 0051 102	880,713	896,033	880,713	896,033	
Total liabilities	2,234,917	1,8851,182	1,519,619	1,627,828	3,831,536	3,479,010	
Increase (decrease) in							
net assets	(225,908)	151,789	233,821	297,271	7,913	449,060	
net assets	(223,700)	131,707	255,021	277,271	7,513	115,000	
Net assets – beginning							
of year, as restated	3,811,489	3,574,323	5,423,917	5,657,738	9,233,406	9,232,061	
•							
Total net assets	<u>\$ 3,585,581</u>	<u>\$ 3,729,231</u>	\$ 5,657,738	\$ 5,951,890	\$ 9,243,319	\$ 9,681,121	

Governmental activities. Governmental activities increased the Township's net assets by \$154,908, which combined with the growth in the business-type activities resulted in growth in the net assets of the Township. Key elements of this increase are as follows:

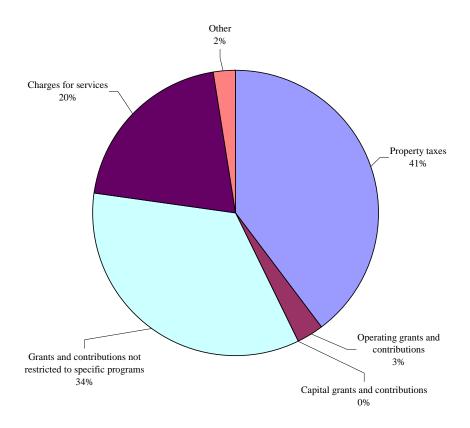
- Property taxes increased by approximately \$23,951 (3.09 percent) during the year. Most of this increase is the product of increased taxable values and residential growth.
- The Township expenses were under anticipated revenues as a result of the Township's decreased participation in road construction projects with the Saginaw County Road Commission (\$242,593), a significant decrease in the Township's Drain-at-Large burden (\$17,613), postponement of installation of a Carla Drive traffic light (\$36,800), postponement of Municipal Building renovations (\$41,490), and postponement of computer systems upgrades (\$40,324). These decreases in planned expenditures total \$378,820 (31.09%). The exceptions to this are significant increases in expenses that reflect current inflation and increased demand for services. Also, increased personnel expenses for General Government Department of Public Works resulted in an increase in these expenses of \$7,727 (9.08%).

Expenses and Program Revenues - Governmental Activities





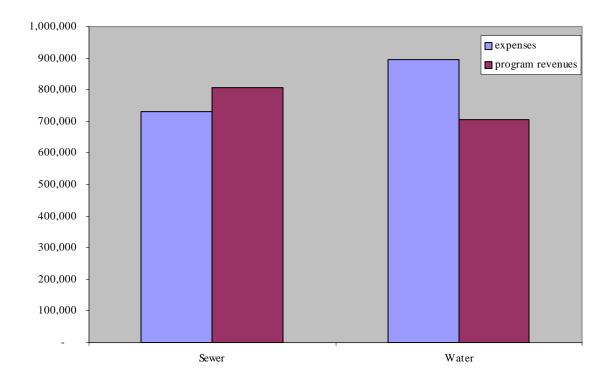
Revenues by Source - Governmental Activities



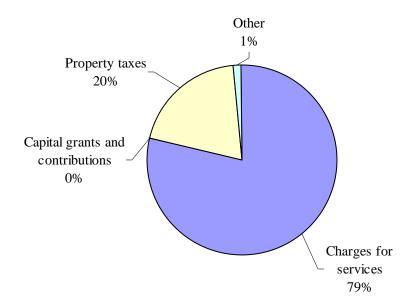
Business-type activities. Business-type activities increased the Township's net assets by \$294,152, which combined with the increase in the governmental activities resulted in growth in the net assets of the Township. Key elements of this increase are as follows:

- Expenses remained constant while charges for services increased \$91,450 (5.72 percent) due to rate increases.
- Property taxes increased by \$12,513 (3.36 percent) during the year. Most of this increase is the product of increased taxable values and residential growth.

Expenses and Program Revenues - Business-type Activities



Revenues by Source - Business-type Activities



Financial Analysis of the Government's Funds

As noted earlier, the Township uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Township's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Township's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$3,151,308, an increase of \$14,974 in comparison with the prior year. Approximately three-quarters of this total amount (\$2.73 million) constitutes *unreserved fund balance*, which is available for spending at the government's discretion. The remainder of fund balance is *reserved* to indicate that it is not available for new spending because it has already been committed 1) to pay debt service (\$47,159), 2) to pay for specific capital projects (\$175,519), 3) for budget stabilization (\$53,964), 4) for prepaid items (\$92,959), or 5) a variety of other restricted purposes (\$46,125).

The general fund is the chief operating fund of the Township. At the end of the current fiscal year, unreserved fund balance of the general fund was \$956,839, while total fund balance was \$1,273,814. As a measure of the general fund's liquidity, it may be useful to compare unreserved fund balance to total fund expenditures. Unreserved fund balance represents 123 percent of total general fund expenditures.

The fund balance of the Township's general fund increased by \$215,254 during the current fiscal year. This is primarily attributable to decrease in expenses related to road construction, drain-at-large burdens, and capital improvements as previously discussed above relative to government-wide governmental activities.

The fire fund has a total fund balance of \$743,010, which increased by \$83,698 during the year. Original budget estimates anticipated a small increase in fund balance because most revenues were to be expended; however, this did not materialize due to reduced need for repairs and maintenance and capital asset replacement.

The police fund had an increase in fund balance for the current year of \$75,054, to an ending total of \$812,859. This increase was the result of growth in property tax revenue and the lack of capital asset purchases, and a decrease in personnel expense due to employee turnover.

The garbage/rubbish fund has a total fund balance of \$260,671, which decreased by \$45,584 during the year. The decrease is attributable to lower special assessments due to reduced contractual service costs as a result of lower negotiated fees and reduced haul costs.

Proprietary funds. The Township's proprietary funds provide the same type of information found in the government wide financial statements, but in more detail.

Unrestricted net assets of the sewer and water funds at the end of the year amounted to \$578,238 and \$534,679, respectively. The sewer and water funds had increases in net assets for the year of \$86,763 and \$207,389, respectively. Other factors concerning the finances of these two funds have already been addressed in the discussion of the Township's business-type activities.

General Fund Budgetary Highlights

Differences between the original and final amended budgets for expenditures were relatively minor.

During the year, general fund revenues were more that the budgetary estimates and expenditures were less than budgetary estimates, resulting in an actual increase in fund balance that exceeded the final amended budget amount by \$557,965.

Budget to actual comparisons for the Township's special revenue funds were generally favorable as well, although to varying degrees.

Capital Asset and Debt Administration

Capital assets. The Township's investment in capital assets for its governmental and business type activities as of March 31, 2004, amounted to \$9,781,333 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment. The total decrease in the Township's investment in capital assets for the current fiscal year was 3.69 percent (a 13.04 percent decrease for governmental activities and a 3.1 percent decrease for business-type activities).

Major capital asset events during the current fiscal year included the following:

Various equipment and vehicles have been purchased in the general fund (\$16,927), fire fund (\$7,392), police fund (\$18,957), and sewer and water funds (\$75,908).

Carrollton Township's Capital Assets

(net of depreciation)

	Governmental <u>Activities</u>			Business-Type <u>Activities</u>					<u>Total</u>		
	<u>2003</u>		<u>2004</u>		<u>2003</u>		<u>2004</u>		<u>2003</u>		<u>2004</u>
Land Buildings and systems Vehicles Equipment Construction in progress	\$ 59,035 195,040 171,276 206,228	\$	59,035 184,531 159,719 145,965	\$	1,000 9,975,305 83,630 34,509	\$	1,000 9,617,072 79,250 69,041 14,970	\$	60,035 10,170,345 254,906 240,737	\$	60,035 9,801,603 238,969 215,006 14,970
Total net assets	\$ 631,579	\$	549,250	\$	10,094,444	\$	9,781,333	\$	10,726,023	\$	10,330,583

Additional information on the Township's capital assets can be found in note 5 on pages 38-40 of this report.

Long-term debt. At the end of the current fiscal year, the Township had total debt outstanding of \$6,233,970. Of this amount, \$1,075,390 comprises debt backed by the full faith and credit of the government. The remainder of the Township's debt represents bonds secured solely by specified revenue sources (i.e., revenue bonds).

Carrollton Township's Outstanding Debt

General Obligation and Revenue Bonds

	Governmental Activities			Business-Type <u>Activities</u>					<u>Total</u>			
	<u>2003</u>		2004		<u>2003</u>		<u>2004</u>		<u>2003</u>		<u>2004</u>	
General obligation bonds and installment	121.723	¢	<i>45</i> 127	\$		\$		\$	121,723	\$	65 127	
contracts Revenue bonds and installment contracts	\$ 121,725	\$ 	65,127	<u> </u>	6,547,399	<u> </u>	6,168,843	<u> </u>	6,547,399	<u> </u>	65,127 6,168,843	
Total net assets	\$ 121,723	\$	65,127	\$	6,547,399	\$	6,168,843	\$	6,669,122	\$	6,223,970	

The Township's total debt decreased by \$435,152 (6.52 percent) during the current fiscal year, with debt service being the only changes during the current fiscal year.

The Township issues debt through the Saginaw County Public Works Commission and uses their Standard and Poor's rating. The County's rating ranges from A to AAA. The AAA rating is given for bond issues that are backed with millage levies.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation for the Township is \$8,154,875, which is significantly in excess of the Township's outstanding general obligation debt.

Additional information on the Township's long-term debt can be found in note 8 on pages 41-45 of this report.

Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the Township's budget for the 2004-05 fiscal year:

- The February 2004 unemployment rate for the Saginaw-Bay City-Midland metropolitan area (the Township is in the Saginaw area) was 8.5 percent, which is an increase from a rate of 8.1 percent a year ago. This was higher than the state's February 2004 average unemployment rate of 6.6 percent and the national average rate of 5.6 percent.
- The Township is comprised principally of residential areas. There is a stable business base that includes a major industrial operation.

Inflationary trends in the region compare favorably to national indices.

During the current fiscal year, unreserved fund balance in the general fund increased to \$955,279. The Township has appropriated approximately \$527,291 of this amount for spending in the 2004-05 fiscal year budget. Such appropriations are intended to finance various capital acquisitions and improvements.

Requests for Information

This financial report is designed to provide a general overview of the Township's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Township Treasurer's office, 1645 Mapleridge Road, Saginaw, Michigan 48604.

BASIC FINANCIAL STATEMENTS

Statement of Net Assets March 31, 2004

	vernmental Activities		iness-type ctivities	 Total
Assets				
Cash and cash equivalents	\$ 504,749	\$	109,033	\$ 613,782
Investments	2,349,456		522,822	2,872,278
Receivables	374,944		457,832	832,776
Prepaid items and other assets	92,959		128,013	220,972
Inventory	-		54,551	54,551
Restricted cash and cash equivalents	46,125		35,229	81,354
Restricted investments	47,159		1,191,254	1,238,413
Nondepreciable capital assets	59,035		15,970	75,005
Depreciable capital assets, net	 490,215		9,765,363	 10,255,578
Total assets	 3,964,642	1	2,280,067	 16,244,709
Liabilities				
Accounts payable and accrued expenses	170,284		159,334	329,618
Noncurrent liabilities:				
Due within one year	9,117		335,080	344,197
Due in more than one year	 56,010		5,833,763	 5,889,773
Total liabilities	 235,411		6,328,177	 6,563,588
Net Assets				
Invested in capital assets, net of related debt	545,004		3,612,490	4,157,494
Restricted for:				
Debt service	-		80,410	80,410
Capital projects	-		1,146,073	1,146,073
Other purposes	46,125		-	46,125
Unrestricted	 3,138,102		1,112,917	4,251,019
Total net assets	\$ 3,729,231	\$	5,951,890	\$ 9,681,121

Statement of Activities

For the year ended March 31, 2004

Functions / Programs	Expenses		Charges for Services		Operating Grants and Contributions		Capital Grants and Contributions		Net (Expense) Revenue	
runctions / 1 rograms		Apenses	 101 Bel vices				Contributions		Kevenue	
Governmental activities:										
General government:										
Code enforcement	\$	48,178	\$ -	\$	-	\$	-	\$	(48,178)	
Other general government		556,224	102,616		-		-		(453,608)	
Public safety:										
Fire protection		127,075	37		-		-		(127,038)	
Police protection		573,507	34,682		54,824		-		(484,001)	
Building inspections		38,578	14,923		-		-		(23,655)	
Public works:										
Highways and streets		72,170	-		-		-		(72,170)	
Garbage and rubbish		273,254	225,536		-		-		(47,718)	
Other public works		133,184	4,058		-		1,754		(127,372)	
Parks and recreation:										
Parks		3,891	-		-		-		(3,891)	
Recreation		20,345	27,802		2,672		-		10,129	
Interest on long-term debt		4,776	-		-		-		(4,776)	
Total governmental activities		1,851,182	 409,654		57,496		1,754		(1,382,278)	
Business-type activities:										
Sewer		731,795	805,854		_		1,140		75,199	
Water		896,033	703,442		-		1,519		(191,072)	
Total business-type activities		1,627,828	1,509,296		-		2,659		(115,873)	
Total primary government	\$	3,479,010	\$ 1,918,950	\$	57,496	\$	4,413	\$	(1,498,151)	

continued...

	Governmental Activities		siness-type Activities	 Total
Changes in net assets				
Net (expense) revenue	\$	(1,382,278)	\$ (115,873)	\$ (1,498,151)
General revenues:				
Property taxes:				
Property taxes, levied for general purposes		76,268	-	76,268
Property taxes, levied for fire protection		180,906	-	180,906
Property taxes, levied for police protection		540,635	-	540,635
Property taxes, levied for the				
construction of water improvements		-	384,933	384,933
Payment in lieu of property taxes		658	-	658
Grants and contributions not				
restricted to specific programs		690,061	-	690,061
Unrestricted investment earnings		27,592	11,569	39,161
Miscellaneous		20,991	13,523	34,514
Gain on disposal of capital assets		75	 	 75
Total general revenues		1,537,186	 410,025	 1,947,211
Change in net assets		154,908	294,152	449,060
Net assets, beginning of year - as restated		3,574,323	 5,657,738	 9,232,061
Net assets, end of year	\$	3,729,231	\$ 5,951,890	\$ 9,681,121

Balance Sheet Governmental Funds March 31, 2004

		General		Fire		Police
<u>ASSETS</u>						
Cash and cash equivalents	\$	292,217	\$	17,009	\$	79,088
Investments		885,939		696,254		571,839
Taxes receivable - delinquent		31,134		17,843		53,323
Special assessments receivable		24,504		-		-
Accrued interest receivable		2,284		23		124
Accounts receivable		13,580		-		2,404
Due from other funds		-		-		8,523
Due from other governmental units		77,535		-		60,081
Prepaid expenditures/expenses		41,166		13,176		37,784
HUD loans/grants receivable		69,296		-		-
Restricted assets - cash and cash equivalents		-		-		19,080
Restricted assets - investments		47,159		-		-
TOTAL ASSETS	\$	1,484,814	\$	744,305	\$	832,246
LIABILITIES AND FUND EQUITY						
LIABILITIES						
Accounts payable	\$	17,235	\$	1,295	\$	4,579
Accrued payroll	Ψ	9,487	Ψ	1,273	Ψ	14,808
Accrued liabilities		43,688		_		14,000
Due to other funds		22,410		_		_
Due to other governmental units		24,380		_		_
Deferred revenue		93,800		-		<u>-</u>
TOTAL LIABILITIES		211,000		1,295		19,387
FUND EQUITY						
Fund balances:						
Reserved for debt service		47,159		-		-
Reserved for capital improvements		175,519		-		-
Reserved for budget stabilization		53,131		-		_
Reserved for grants and donations		_		-		19,080
Reserved for deposits held by others		-		-		-
Reserved for prepaid items		41,166		13,176		37,784
Unreserved, reported in:						
General Fund		429,548		-		-
Special Revenue Funds		-		615,244		183,843
Designated for subsequent years' expenditures:				•		•
General Fund		527,291		-		-
Special Revenue Funds		<u>-</u>		114,590		572,152
TOTAL FUND EQUITY		1,273,814		743,010		812,859
TOTAL LIABILITIES AND FUND EQUITY	\$	1,484,814	\$	744,305	\$	832,246

	Garbage/ Rubbish		Other Governmental Funds	(Total Governmental Funds
\$	88,661	\$	27,774	\$	504,749
	176,220		19,204		2,349,456
	22,679		-		124,979
	-		-		24,504
	12		2		2,445
	-		120		16,104
	-		13,887		22,410
	-		-		137,616
	-		833		92,959
	-		-		69,296
	27,045		-		46,125
	-		-		47,159
\$	314,617	\$	61,820	\$	3,437,802
¢.	52.046	Ф	202	¢.	77.440
\$	53,946	\$	393	\$	77,448
	-		473		24,768
	-		-		43,688
	-		-		22,410
	-		-		24,380
	-		-		93,800
	53,946		866		286,494
	-		-		47,159
	-		-		175,519
	-		833		53,964
	-		-		19,080
	27,045		-		27,045
	-		833		92,959
	-		-		429,548
	-		31,718		830,805
	-		-		527,291
	233,626		27,570		947,938
	260,671		60,954		3,151,308
\$	314,617	\$	61,820	\$	3,437,802

Reconciliation of Fund Balances on the Balance Sheet for Governmental Funds to Net Assets of Governmental Activities on the Statement of Net Assets March 31, 2004

Fund balances - total governmental funds	\$ 3,151,308
Amounts reported for <i>governmental activities</i> in the statement of net assets are different because:	
Certain assets, such as special assessments receivable, are not available in the current period and therefore are reported as deferred revenue in the funds.	
Add - special assessments receivable deferred	24,504
Add - HUD loans receivable deferred	69,296
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	
Add - capital assets	2,398,411
Deduct - accumulated depreciation	(1,849,161)
Certain liabilities, such as bonds payable, are not due and payable in the current period and therefore are not reported in the funds.	
Deduct - installment contract payable	(4,246)
Deduct - bonds payable	 (60,881)

The accompanying notes are an integral part of these financial statements.

Net assets of governmental activities

\$ 3,729,231

Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the year ended March 31, 2004

		General		Fire	Police
REVENUES					
Taxes and special assessments	\$	125,499	\$	180,906 \$	540,635
Licenses and permits	Ψ	58,244	Ψ	- -	-
Federal grants				_	49,231
State grants		690,061		_	4,037
Donations		2,125		_	-
Charges for services		7,362		_	
Fines and forfeits				37	11,914
Interest on investments		11,617		5,302	7,411
Refunds and reimbursements		8,127		-	2,094
Other		2,776		1,850	9,629
TOTAL REVENUES		905,811		188,095	624,951
EXPENDITURES					
Current:					
General government		555,852		-	-
Public safety		-		97,006	544,588
Public works		112,783		-	-
Highways and streets		72,170		-	-
Garbage and rubbish		-		-	-
Parks and recreation		6,169		-	-
Other		432		-	-
Capital outlay		16,927		7,391	18,957
Debt service:					
Principal		8,096		-	-
Interest and charges		3,617		-	
TOTAL EXPENDITURES		776,046		104,397	563,545
REVENUES OVER (UNDER) EXPENDITURES		129,765		83,698	61,406
OTHER FINANCING SOURCES (USES)					
Transfers in		124,490		-	13,648
Transfers (out)		(39,001)		-	-
TOTAL OTHER FINANCING SOURCES (USES)		85,489		-	13,648
NET CHANGE IN FUND BALANCES		215,254		83,698	75,054
FUND BALANCES, BEGINNING OF YEAR - AS RESTATED		1,058,560		659,312	737,805
FUND BALANCES, END OF YEAR	\$	1,273,814	\$	743,010 \$	812,859

	Other	Total
Garbage/	Governmental	Governmental
 Rubbish	Funds	Funds
\$ 219,130	\$ -	\$ 1,066,170
-	14,923	73,167
-	-	49,231
-	-	694,098
-	-	2,125
-	27,802	35,164
-	19,953	31,904
2,086	307	26,723
-	-	10,221
 6,454	912	21,621
227,670	63,897	2,010,424
-	-	555,852
-	40,551	682,145
-	-	112,783
-	-	72,170
273,254	-	273,254
-	17,998	24,167
-	-	432
-	-	43,275
-	48,500	56,596
 -	1,159	4,776
 273,254	108,208	1,825,450
(45,584)	(44,311)	184,974
-	25,353	163,491
 -	(124,490)	(163,491)
 	(99,137)	-
(45,584)	(143,448)	184,974
 306,255	204,402	2,966,334
\$ 260,671	\$ 60,954	\$ 3,151,308

Reconciliation of the Statement of Revenues, Expenditures and Change in Fund Balances of Governmental Funds to the Statement of Activities For the year ended March 31, 2004

Net change in fund balances - total governmental funds	\$ 184,974
Amounts reported for <i>governmental activities</i> in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.	
Add - capital outlay	43,275
Deduct - depreciation expense	(125,604)
Revenues in the statement of activities that do not provide current financial resources,	
such as collections on special assessments, are not reported as revenues in the funds.	(4,333)
Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.	
Add - principal payments on long-term liabilities	 56,596
Change in net assets of governmental activities	\$ 154,908

Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual General Fund For the year ended March 31, 2004

	Budgeted	l Am	ounts			Actual er (Under)
	Original		Final	Actual	Fin	al Budget
REVENUES						
Taxes and special assessments	\$ 117,551	\$	120,971	\$ 125,499	\$	4,528
Licenses and permits	54,550		56,326	58,244		1,918
State grants	668,661		674,307	690,061		15,754
Donations	1,930		1,930	2,125		195
Charges for services	4,750		4,371	7,362		2,991
Interst on investments	6,500		8,105	11,617		3,512
Refunds and reimbursments	8,250		7,685	8,127		442
Other	 600		2,222	2,776		554
TOTAL REVENUES	 862,792		875,917	905,811		29,894
EXPENDITURES						
General government	572,421		619,172	555,852		(63,320)
Public works	114,251		103,998	112,783		8,785
Highways and streets	374,514		370,614	72,170		(298,444)
Parks	41,548		6,596	6,169		(427)
Other	95,838		-	432		432
Capital outlay	57,300		62,376	16,927		(45,449)
Debt service - principal	8,098		10,260	8,096		(2,164)
Debt service - interest and charges	3,617		3,746	3,617		(129)
TOTAL EXPENDITURES	 1,267,587		1,176,762	776,046		(400,716)
REVENUES OVER (UNDER) EXPENDITURES	 (404,795)		(300,845)	129,765		430,610
OTHER FINANCING SOURCES (USES)						
Transfers in	692		-	124,490		124,490
Transfers (out)	 (30,346)		(41,866)	(39,001)		2,865
TOTAL OTHER FINANCING SOURCES (USES)	(29,654)		(41,866)	85,489		127,355
NET CHANGE IN FUND BALANCE	(434,449)		(342,711)	215,254		557,965
FUND BALANCES, BEGINNING OF YEAR	 1,058,560		1,058,560	1,058,560		
FUND BALANCES, END OF YEAR	\$ 624,111	\$	715,849	\$ 1,273,814	\$	557,965

Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Fire Fund

For the year ended March 31, 2004

		Budgeted	l Amo	ounts				Actual r (Under)
	Or	iginal		Final	•	Actual	Fina	al Budget
DEVENITE								
REVENUES	¢	179,717	¢	179,717	¢	180,744	ď	1,027
Current property taxes	\$		\$		\$		\$	1,027
Industrial facilities tax		162		162 10		162 37		27
Fines and forfeits		10 5,850		5,850		5,302		27 (5.48)
Interest on investments Other		3,830 -				1,850		(548) 1,850
TOTAL REVENUES		185,739		185,739		188,095		2,356
EXPENDITURES								
Public Safety:								
Salaries and wages		37,065		37,065		33,899		(3,166)
Employee benefits		6,645		6,645		4,981		(1,664)
Office supplies		1,200		1,200		698		(502)
Operating supplies		13,150		13,150		8,594		(4,556)
Uniforms		1,000		1,000		661		(339)
Audit		663		663		690		27
Legal services		600		600		-		(600)
Contracted services		120		120		97		(23)
Memberships and dues		1,350		1,350		780		(570)
Medical		1,800		1,800		705		(1,095)
Telephone		3,750		3,750		2,980		(770)
Travel		3,000		3,000		999		(2,001)
Hydrant rental		8,000		8,000		6,000		(2,000)
Gas and oil		600		600		24		(576)
Printing and publishing		500		500		263		(237)
Insurance		10,120		10,120		11,714		1,594
Water and sewer		1,589		1,589		1,676		87
Gas and electric		5,760		5,760		4,126		(1,634)
Computer services		1,084		1,084		2,453		1,369
Repairs and Maintenance		30,500		30,500		11,657		(18,843)
Education and training		3,700		3,700		965		(2,735)
Other		4,000		4,000		3,044		(956)
Capital outlay		327,000		7,000		7,391		391
TOTAL EXPENDITURES		463,196		143,196		104,397		(38,799)
NET CHANGE IN FUND BALANCE		(277,457)		42,543		83,698		41,155
FUND BALANCE, BEGINNING OF YEAR		659,312		659,312		659,312		
FUND BALANCE, END OF YEAR	\$	381,855	\$	701,855	\$	743,010	\$	41,155

Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Police Fund

For the year ended March 31, 2004

	Budgete	d Amounts		Actual Over (Under)
	Original	Final	Actual	Final Budget
REVENUES				
Property taxes	\$ 537,067	\$ 537,067	\$ 540,152	\$ 3,085
Industrial facilities tax	483		483	-
Federal grants	55,975	55,975	49,231	(6,744)
State grants	3,890	3,890	4,037	147
Fines and forfeits	9,500	9,500	11,914	2,414
Interest on investments	4,520	4,520	7,411	2,891
Refunds and reimbursements	3,200	3,200	2,094	(1,106)
Other	6,500	6,500	9,629	3,129
TOTAL REVENUES	621,135	621,135	624,951	3,816
EXPENDITURES				
Public Safety:				
Police Department				
Salaries and wages	328,005	328,005	326,338	(1,667)
Employee benefits	133,884	133,884	121,462	(12,422)
Supplies	12,800	12,800	6,708	(6,092)
Uniforms	3,225	3,225	7,207	3,982
Audit	1,276	1,276	1,317	41
Legal services	5,500	5,500	4,234	(1,266)
Memberships and dues	300	300	480	180
Medical	8,735	,	10,677	1,942
Telephone	6,300	6,300	6,928	628
Beeper service	500	500	156	(344)
Travel	2,500	2,500	1,459	(1,041)
Gas and oil	735	735	557	(178)
Printing and publishing	400	400	165	(235)
Insurance	14,458	14,458	17,372	2,914
Utilities	9,500	9,500	7,934	(1,566)
Repairs and maintenance	9,300	9,300	6,373	(2,927)
Computer services	1,556	1,556	4,278	2,722
Education and training	9,400	9,400	3,446	(5,954)
Other	4,649	4,649	2,335	(2,314)
Child Registry Program	5,000	5,000	1,513	(3,487)
Total Police Department	558,023	558,023	530,939	(27,084)

		Budgeted	l Am	ounts				Actual r (Under)
	-	Original		Final	•	Actual	Fina	al Budget
Crossing Guard Department								
Salaries and wages	\$	14,847	\$	14,847	\$	11,948	\$	(2,899)
Employee benefits		3,220		3,220		1,612		(1,608)
Supplies		500		500		26		(474)
Audit		63		63		63		-
Other		50		50		-		(50)
Total Crossing Guard Department		18,680		18,680		13,649		(5,031)
Total Public Safety		576,703		576,703		544,588		(32,115)
Capital outlay		27,000		27,000		18,957		(8,043)
TOTAL EXPENDITURES		603,703		603,703		563,545		(40,158)
REVENUES OVER (UNDER) EXPENDITURES		17,432		17,432		61,406		43,974
OTHER FINANCING SOURCES Transfers in:								
General Fund		18,880		18,880		13,648		(5,232)
NET CHANGE IN FUND BALANCE		36,312		36,312		75,054		38,742
FUND BALANCE, BEGINNING OF YEAR		737,805		737,805		737,805		
FUND BALANCE, END OF YEAR	\$	774,117	\$	774,117	\$	812,859	\$	38,742

Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Garbage/Rubbish Fund For the year ended March 31, 2004

							Actual
		Budgeted	Amo	ounts		Ove	er (Under)
	(Original		Final	Actual	Fin	al Budget
REVENUES							
Special assessment	\$	219,131	\$	219,131	\$ 219,130	\$	(1)
Interest on investments		3,125		3,125	2,086		(1,039)
Other		100		100	6,454		6,354
TOTAL REVENUES		222,356		222,356	227,670		5,314
EXPENDITURES							
Garbage and Rubbish:							
Audit		286		286	286		-
Contractual services		290,254		290,254	272,602		(17,652)
Other		7,178		7,178	366		(6,812)
TOTAL EXPENDITURES		297,718		297,718	273,254		(24,464)
NET CHANGE IN FUND BALANCE		(75,362)		(75,362)	(45,584)	29,778
FUND BALANCE, BEGINNING OF YEAR		306,255		306,255	306,255		
FUND BALANCE, END OF YEAR	\$	230,893	\$	230,893	\$ 260,671	\$	29,778

Statement of Net Assets Proprietary Funds March 31, 2004

	Enterprise Funds							
		Sewer		Water	Total			
ASSETS								
CURRENT ASSETS								
Cash and cash equivalents	\$	20,002	\$	89,031 \$	109,033			
Investments		231,938		290,884	522,822			
Taxes receivable - delinquent		771		41,054	41,825			
Special assessments		15,567		20,620	36,187			
Accrued interest receivable		47		43	90			
Accounts receivable		127,843		100,394	228,237			
Prepaid expenses		90,387		37,626	128,013			
Inventory - supplies		9,496		45,055	54,551			
TOTAL CURRENT ASSETS		496,051		624,707	1,120,758			
OTHER ASSETS								
Due from NWUA		151,493			151,493			
RESTRICTED ASSETS								
Cash and cash equivalents:								
Cash at County		-		3,112	3,112			
Bond and interest		-		32,117	32,117			
Investments:								
Evergreen project		36,670		-	36,670			
Balsam Road project		-		8,511	8,511			
Capital improvement		85,269		-	85,269			
Construction projects		141,229		919,575	1,060,804			
TOTAL RESTRICTED ASSETS		263,168		963,315	1,226,483			
CAPITAL ASSETS								
Construction in progress		12,877		2,093	14,970			
Property, plant and equipment		5,250,211		8,927,330	14,177,541			
		5,263,088		8,929,423	14,192,511			
Less accumulated depreciation		(2,421,090)		(1,990,088)	(4,411,178)			
		2,841,998		6,939,335	9,781,333			
TOTAL ASSETS		3,752,710		8,527,357	12,280,067			

		Enterprise Funds	
	Sewer	Water	Total
<u>LIABILITIES</u>			
CURRENT LIABILITIES			
Accounts payable	\$,	\$ 29,271	\$ 73,810
Accrued payroll	1,971	2,581	4,552
Accrued interest payable	17,946	51,006	68,952
Customer advance deposits	4,850	7,170	12,020
Current portion of long-term debt	 117,880	217,200	335,080
TOTAL CURRENT LIABILITIES	 187,186	307,228	494,414
LONG-TERM LIABILITIES			
Contracts payable	1,461,631	4,707,212	6,168,843
Less current portion	 (117,880)	(217,200)	(335,080)
TOTAL LONG-TERM LIABILITIES	 1,343,751	4,490,012	5,833,763
TOTAL LIABILITIES	 1,530,937	4,797,240	6,328,177
NET ASSETS			
Investment in capital assets, net of related debt	1,380,367	2,232,123	3,612,490
Restricted for debt service	36,670	43,740	80,410
Restricted for system replacement/construction	226,498	919,575	1,146,073
Unrestricted	 578,238	534,679	1,112,917
TOTAL NET ASSETS	\$ 2,221,773	\$ 3,730,117	\$ 5,951,890

Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds

For the year ended March 31, 2004

		Eı	nterprise Funds		
		Sewer	Water		Total
ODDD LEWYS DEVENIES					
OPERATING REVENUES	Φ.	502.502 A	600.714	ф	1 450 015
Charges for services	\$	783,503 \$	688,714	\$	1,472,217
Equipment rental		1,417	14.720		1,417
Fines and fees		15,755	14,728		30,483
Refunds and reimbursements		11,069	-		11,069
Miscellaneous		-	1,959		1,959
TOTAL OPERATING REVENUES		811,744	705,401		1,517,145
OPERATING EXPENSES					
Salary and wages		62,055	77,448		139,503
Employee benefits		23,325	34,110		57,435
Postage		1,080	1,080		2,160
Operating supplies		8,506	12,652		21,158
Uniforms		816	816		1,632
Contracted services		12,013	12,812		24,825
Memberships and dues		288	1,089		1,377
Medical expenses		2,947	3,379		6,326
Telephone and communication		10,777	7,589		18,366
Travel		57	143		200
Insurance		25,042	29,572		54,614
Purchased water / sewer treatment		327,720	257,804		585,524
Gas and oil		1,671	1,257		2,928
Printing and publishing		270	_		270
Utilities		19,409	-		19,409
Repairs and maintenance		25,421	16,363		41,784
Education and training		458	1,407		1,865
Miscellaneous		51	1,730		1,781
Depreciation		137,443	222,239		359,682
TOTAL OPERATING EXPENSES		659,349	681,490		1,340,839
OPERATING INCOME (LOSS)		152,395	23,911		176,306
NON-OPERATING REVENUES (EXPENSES)					
Current property taxes		_	384,933		384,933
Interest income		6,814	13,088		19,902
Interest expense		(72,446)	(214,543)		(286,989)
TOTAL NON-OPERATING REVENUES (EXPENSES)		(65,632)	183,478		117,846
CHANGE IN NET ASSETS		86,763	207,389		294,152
NET ASSETS, BEGINNING OF YEAR		2,135,010	3,522,728		5,657,738
NET ASSETS, END OF YEAR	\$	2,221,773 \$	3,730,117	\$	5,951,890

Statement of Cash Flows Proprietary Funds

For the year ended March 31, 2004

	Enterprise Funds			
		Sewer	Water	Total
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash received from customers	\$	843,470 \$	693,061 \$	1,536,531
Cash payments to employees		(61,959)	(67,576)	(129,535)
Cash payments to suppliers for goods and services		(450,596)	(381,001)	(831,597)
Cash payments for interfund services		4	2,010	2,014
NET CASH PROVIDED BY OPERATING ACTIVITIES		330,919	246,494	577,413
CASH FLOWS FROM CAPITAL AND RELATED				
FINANCING ACTIVITES				
Current property taxes		-	384,933	384,933
Acquisition and construction of capital assets		(37,440)	(9,128)	(46,568)
Principal paid on contracts payable		(161,456)	(217,100)	(378,556)
Interest paid on contracts payable		(72,446)	(214,543)	(286,989)
NET CASH PROVIDED (USED) BY CAPITAL AND				
RELATED FINANCING ACTIVITIES		(271,342)	(55,838)	(327,180)
CASH FLOWS FROM INVESTING ACTIVITIES				
Interest received on operating funds		6,814	13,088	19,902
Purchase of investments		(59,315)	(104,553)	(163,868)
NET CASH PROVIDED (USED) BY INVESTING				
ACTIVITIES		(52,501)	(91,465)	(143,966)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		7,076	99,191	106,267
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		12,926	25,069	37,995
CASH AND CASH EQUIVALENTS, END OF YEAR	\$	20,002 \$	124,260 \$	144,262

	Enterprise Funds				
		Sewer		Water	Total
ERATING INCOME (LOSS)	\$	152,395	\$	23,911 \$	176,306
adjustments to reconcile operating income (loss) to net					
cash provided in operating activities:					
Depreciation		137,443		222,239	359,682
(Increase) decrease in assets:					
Taxes receivable - delinquent		20		(5,872)	(5,852
Special assessments receivable		3,136		2,578	5,714
Accrued interest receivable		118		345	463
Accounts receivable		(23,554)		(9,121)	(32,675
Due from other funds		7		2,016	2,023
Due from other governmental units		51,881		-	51,881
Prepaid expenses		2,436		2,840	5,276
Inventory - supplies		-		(508)	(508
Increase (decrease) in liabilities:					
Accounts payable		6,819		(1,530)	5,289
Accrued liabilities		96		9,872	9,968
Customer advance deposits		125		(270)	(145
Due to other funds		(3)		(6)	(9
NET CASH PROVIDED BY OPERATING ACTIVITIES	\$	330,919	\$	246,494 \$	577,413

NON-CASH TRANSACTION:

The Township's share of the NWUA contract payable in the Sewer Fund decreased by \$44,310 during the year due to an decrease in the Township's usage of the NWUA system. The percentage of usage is used to determine each participating units' share of the bond payable. Changes in the Township's share of the contract payable due to usage are adjusted against the cost of acquiring and constructing capital assets.

The accompanying notes are an integral part of these financial statements.

Statement of Fiduciary Net Assets Fiduciary Funds March 31, 2004

<u>ASSETS</u>	Agency Funds	
Cash and cash equivalents	\$ 4,875	
<u>LIABILITIES</u>		
Accounts payable	\$ 4,875	

The accompanying notes are an integral part of these financial statements.

NOTES TO FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

REPORTING ENTITY

Carrollton Township (the "Township") has determined that no entities should be consolidated into its basic financial statements as component units. The criteria for including a component unit includes entities for which the Township is financially accountable. Therefore, the reporting entity consists only of the primary government.

GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of the interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

NOTES TO FINANCIAL STATEMENTS

MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION

The government-wide financial statements are reported using the *economic resources* measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements, except for agency funds, which do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources* measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, intergovernmental revenues and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *fire fund* accounts for the separate voted millage and the related operation of the fire department.

The *police fund* accounts for the separate voted millage and the related operation of the police and crossing guard departments.

NOTES TO FINANCIAL STATEMENTS

The *garbage/rubbish fund* accounts for the contractual services the Township has retained for garbage/trash removal.

The government reports the following major proprietary funds:

The *sewer fund* accounts for the activities of the government's sewage disposal and treatment system.

The *water fund* accounts for the activities of the government's water distribution and treatment system.

Additionally, the Township reports *agency funds*, which account for assets held for other governments in an agency capacity, including tax collections and other project funds.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

NOTES TO FINANCIAL STATEMENTS

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the sewer and water enterprise funds are charges to customers for sales and services. The enterprise funds also recognize as operating revenues the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the Township's policy to use restricted resources first, then unrestricted resources as they are needed.

BUDGETS AND BUDGETARY ACCOUNTING

Budgets for the General, Special Revenue, and Debt Service Funds are adopted, on a basis consistent with generally accepted accounting principles (GAAP), and are adopted on an activity level for each fund. The Township did amend its budget for the year ended March 31, 2004. Any revisions that alter the total expenditures of any fund must be approved by the Township Board.

ASSETS, LIABILITIES AND EQUITY

Deposits and investments

The government's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the government to deposit in the accounts of federally insured banks, credit unions, and savings and loan associations, and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers acceptances, and mutual funds composed of otherwise legal investments.

Investments are reported at fair value.

NOTES TO FINANCIAL STATEMENTS

Receivables and payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Township property taxes are attached as an enforceable lien on property as of December 1. Taxes are levied December 1 and are due without penalty on or before February 14. These tax bills include the Township's own property taxes and taxes billed on behalf of the school districts within the Township boundaries and Saginaw County.

Real property taxes not collected as of March 1 are turned over to Saginaw County for collection, which advances the Township 100% for the delinquent taxes. Collection of delinquent personal property taxes remains the responsibility of the Township Treasurer.

Inventories and prepaid items

Inventory maintained by the Enterprise Funds are valued at cost using the first-in, first-out method. Inventory of expendable supplies in other funds has not been recorded and any amount of any such inventory is not considered material. The cost value of such inventory was recorded as an expenditure at the time of purchase.

Certain payments made to vendors are for services applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements.

Restricted assets

In the General Fund and Sewer and Water Enterprise Funds, certain proceeds from installment contracts and bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the balance sheet and statement of net assets because their use is limited by applicable bond covenants or other agreements. Also, certain resources have been set aside to fund capital asset replacements.

In the Police Fund and Garbage/Rubbish Fund certain funds have been received with donor restrictions as to use.

NOTES TO FINANCIAL STATEMENTS

Capital assets

Capital assets, which include property, plant, and equipment (the Township owns infrastructure assets such as water and sewer systems), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities, if any, is included as part of the capitalized value of the assets constructed. No such interest expense was incurred during the current fiscal year.

Capital assets of the primary government are depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Buildings	20
Public domain infrastructure	50
System infrastructure	50
Vehicles	5
Equipment	3-10

Compensated absences

At the end of each year all employees are reimbursed for unused personal time. Employees are not allowed to accumulate vacation time from year to year.

NOTES TO FINANCIAL STATEMENTS

Long-term obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Risk management

The Township is exposed to various risks of loss related to torts; theft of, damage to, and distribution of assets; errors and omissions; injuries to employees and natural disasters. The Township carries commercial insurance to cover any potential claims associated with these risks and has had no claims that exceeded the insurance coverage during the past three years.

NOTES TO FINANCIAL STATEMENTS

2. EXCESS OF EXPENDITURES OVER APPROPRIATIONS FOR BUDGETARY FUNDS

During the year ended March 31, 2004, the Township incurred expenditures, which were in excess of the amounts appropriated in various activities as follows:

	Amended		(Unfavorable)
	Budget	Actual	Variance
GENERAL FUND			
Supervisor/Assessors Office	\$ 65,071	\$ 66,146	\$ (1,075)
Treasurer	92,213	93,896	(1,683)
Code Enforcement/Inspections	42,585	49,738	(7,153)
Department of Public Works	103,998	112,783	(8,785)
Other Functions	-	432	(432)
SPECIAL REVENUE FUNDS			
Budget Stabilization – Transfers out	-	53,287	(53,287)
DEBT SERVICE FUNDS			
Debt Service	9,094	49,659	(40,565)

3. DEPOSITS AND INVESTMENTS

	Deposits	<u>Investments</u>	<u>Total</u>
Government-wide Financial Statement Caption	ons:		
Cash and cash equivalents	\$ 613,782	\$ -	\$ 613,782
Investments	1,727,014	1,145,264	2,872,278
Restricted assets - cash and			
cash equivalents	81,354	-	81,354
Restricted assets - investments	305,231	933,182	1,238,413
Fiduciary Fund Financial Statement Captions:	•		
Cash and cash equivalents	4,875	<u>-</u>	4,875
	\$ 2,732,256	<u>\$ 2,078,446</u>	<u>\$4,810,702</u>

NOTES TO FINANCIAL STATEMENTS

Deposits

Deposits are carried at cost. Deposits of the Township are at various banks in the name of the Township Treasurer. The carrying amount of deposits at March 31, 2004, was \$2,732,256. The bank balance was as follows:

	Bank Balance
Insured (FDIC) Uninsured, uncollateralized	\$ 700,000 1,988,393
Omnisured, unconateranzed	
	<u>\$ 2,688,393</u>

Investments

The Township is authorized by the Township Board to invest surplus funds in the following:

- Bonds, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- Certificates of deposit, savings accounts, deposit accounts or depository receipts of a qualified financial institution.
- Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and that matures not more than 270 days after the date of purchase.
- In banker's acceptances of United States banks.
- Obligations of the State of Michigan and its political subdivisions that, at the time of purchase, are rated as investment grade by at least one standard rating service.
- Mutual funds registered under the Investment Company Act of 1940 with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- External investment pools as authorized by Public Act 20 as amended through December 31, 1997.

NOTES TO FINANCIAL STATEMENTS

The Township's investments are categorized below to give an indication of the level of risk assumed by the entity at March 31, 2004. Risk Category 1 includes those investments that are insured or registered or held by the Township or the Township's agent in the Township's name. Risk Categories 2 and 3 include investments that are neither insured nor registered. Category 2 includes investments that are held by the counterparty's trust department (or agent) in the Township's name. Category 3 includes investments held by the counterparty or the counterparty's trust department (or agent) but not in the Township's name.

Investment Type	Carrying <u>Amount</u>	Fair <u>Value</u>	Category
Commercial Paper Uncategorized: Governmental Short-Term	\$ 502,805	\$ 502,805	3
Investment Fund	1,575,641	1,575,641	
Total Investments	<u>\$2,078,446</u>	<u>\$2,078,446</u>	

4. **RECEIVABLES**

Receivables as of year end for the government's governmental and business-type activities in the aggregate, are as follows:

	Governmental <u>Activities</u>	Business-type Activities
Receivables:		
Taxes	\$ 124,979	\$ 41,825
Special assessments:		
Due within one year	2,202	1,426
Due after one year	22,302	34,761
Interest	2,445	90
Accounts	85,400	228,237
Intergovernmental	<u>137,616</u>	<u>151,493</u>
Total receivables	<u>\$ 374,944</u>	<u>\$ 457,832</u>

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned.

NOTES TO FINANCIAL STATEMENTS

At the end of the current fiscal year, the various components of *deferred revenue* reported in the governmental funds were as follows:

	<u>Un</u>	<u>available</u>
Long-term intergovernmental receivables: General fund	\$	69,296
Special assessments not yet due General fund		24,504
Total deferred revenue for governmental funds	\$	93,800

5. CAPITAL ASSETS

Capital assets activity for the year ended March 31, 2004 was as follows:

	Beginning			Ending
	Balance	<u>Increases</u>	Decreases	Balance
Governmental activities				
Capital assets not being				
depreciated – Land	\$ 59,035	\$ -	\$ -	\$ 59,035
Capital assets being				
depreciated:				
Buildings	801,014	4,816	_	805,830
Vehicles	759,011	25,992	_	785,003
Equipment	736,076	12,467		748,543
Total capital assets being				
depreciated	2,296,101	43,275		2,339,376
Less accumulated depreciation				
Buildings	(605,974)	(15,325)	_	(621,299)
Vehicles	(587,735)	(37,549)	_	(625,284)
Equipment	(529,848)	(72,730)		(602,578)
Total accumulated depreciation	(1,723,557)	(125,604)	<u>-</u>	(1,849,161)
Total capital assets being depreciated, net	572,544	(82,329)	-	490,215
Total capital assets being depreciated, net Governmental activities capital assets, net	<u>572,544</u> \$ 631,579			490,2 \$ 549,2

NOTES TO FINANCIAL STATEMENTS

	Beginning <u>Balance</u>	<u>Increases</u>	<u>Decreases</u>	Ending <u>Balance</u>
Business-type activities				
Capital assets not being				
Depreciated		_		+
Land	\$ 1,000	\$ -	\$ -	\$ 1,000
Construction in progress		<u>14,970</u>		14,970
Total capital assets not being depreciated	1,000	14,970		15,970
being depreciated	1,000	14,970	<u>-</u>	13,970
Capital assets being				
depreciated:				
Buildings and systems	13,760,905	-	(44,310)	13,716,595
Vehicles	138,881	14,069	_	152,950
Equipment	245,157	61,839		306,996
Total capital assets being				
depreciated	14,144,943	<u>75,908</u>	(44,310)	<u>14,176,541</u>
Less accumulated depreciation		(212.026)		(4.000.500)
Buildings and systems	(3,785,597)	(313,926)	-	(4,099,523)
Vehicles	(55,251)	(18,449)	-	(73,700)
Equipment	(210,648)	<u>(27,307</u>)		(237,955)
Total accumulated depreciation	n (4,051,496)	(359,682)	_	(4,411,178)
Total capital assets being				
depreciated, net	10,093,447	(283,774)	(44,310)	9,765,363
		/		
Business-type activities				
capital assets, net	<u>\$ 10,094,447</u>	<u>\$(268,804)</u>	<u>\$ (44,310)</u>	<u>\$ 9,781,333</u>

NOTES TO FINANCIAL STATEMENTS

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:
General government

General government \$ 68,589 Public safety 26,946 Public works 30,069

Total depreciation expense – governmental activities <u>\$ 125,604</u>

Business-type activities:

Sewer	\$ 137,443
Water	222,239

Total depreciation expense – business-type activities \$359,682

6. PAYABLES

Accounts payable and accrued expenses as of year end for the government's governmental and business-type activities in the aggregate, are as follows:

	 Governmental <u>Activities</u>		iness-type ctivities
Payables:			
Accounts	\$ 77,448	\$	73,810
Payroll	24,768		4,552
Liabilities	43,688		-
Interest	-		68,952
Advance	-		12,020
Intergovernmental	 24,380		
Total payables	\$ 170,284	\$	159,334

NOTES TO FINANCIAL STATEMENTS

7. DEFINED CONTRIBUTION BENEFIT PLAN

The Carrollton Township Group Pension Plan is a defined contribution pension plan established by the Township Board and administered by Manulife Financial, a third party administrator, to provide benefits at retirement to eligible employees. The Township Plan is available to full time Township employees who work 1,800 hours, regular part time employees who work 1,040 or more per year and elected officials. At March 31, 2004, all 22 eligible persons were plan members.

Full time and regular part time employees are not required to contribute but have the option of contribution up to 10% and 5% respectfully. The Township is required to contribute 10% of the employee's base salary on April 1 of the plan year. Contributions made by an employee vest immediately and contributions made by the Township vest after 3 years of employment. An employee who leaves the employment of the Township is entitled to his or her contributions and the Township's contributions if vesting requirements are satisfied, plus interested earned.

Plan provisions and contribution requirements are established and may be amended by the Township Board.

During the year, the Township's required and actual contributions amounted to \$59,590.

8. LONG-TERM DEBT

Long-term obligations for the year ended March 31, 2004, were as follows:

	Bala Apr 20		Additions	<u>(Re</u>	eductions)	Ma	lance arch 31, 2004	Within Year
GOVERNMENTAL ACTIVITIES Installment Contracts Township vehicle – original issue of \$16,985 with an annual maturity of								
\$5,662 maturing through December 5, 2004, bearing interest of 0.0%	\$	9,908	\$ -	\$	(5,662)	\$	4,246	\$ 4,246

NOTES TO FINANCIAL STATEMENTS

	Balance April 1, 2003	Additions	(Reductions)	Balance March 31, 2004	Due Within One Year
Special Assessment Bonds (with government obligation for any deficiency) Michigan Road Branch of Universal Drain Bond, original issue of \$461,500 with annual maturities of \$46,150, maturing through June 1, 2003, bearing interest of 3.15% to 4.5%.	\$ 46,150	\$ -	\$ (46,150)	\$ -	\$ -
Schust Road Branch of Elmers Drain Bond, original issue of \$50,000 with an annual maturity of \$2,350 to \$5,000, maturing through June 1, 2003, bearing interest of 3.75% to 4.75%.	2,350	-	(2,350)	-	-
Evergreen Lane Storm Sewer Drain Bond, original issue of \$85,231 with annual maturities of \$2,435 to \$4,870 maturing through October 1, 2016, bearing interest of 4.95% to 7.95%.	63,315	_	(2,434)	60,881	4,871
Subtotal	121,723		(56,596)	65,127	9,117
BUSINESS-TYPE ACTIVITIES Contracts Payable - Saginaw County NWUA Project, original issue of \$1,366,407 with annual maturities of \$57,397 to \$107,387 maturing through May 2, 2016, bearing interest from 4.5% to 5.5%.	1,071,252	-	(104,977) ¹	966,275	59,534
Weiss Street CSO Project, original issue of \$69,380 with annual maturities of \$3,849 to \$5,246 maturing through September 1, 2012, bearing interest of 2%	48,095	-	(4,386)	43,709	4,472
Weiss Street In Line Detention, original issue of \$16,536 with maturities of \$688 to \$1,054 maturing through October 1, 2016, bearing interest of 2.25%	12,150	-	(795)	11,355	817

NOTES TO FINANCIAL STATEMENTS

	Balance April 1, 2003	Additions	(Reductions)	Balance March 31, 2004	Due Within One Year
Evergreen Lane Sewer Improvement Drain Contract, original issue of \$61,585 with annual maturities of \$1,760 to \$3,519 maturing through October 1, 2016, bearing interest of 4.95% to 7.95%.		\$ -	\$ (1,760)	\$ 43,988	\$ 3,519
Michigan Drinking Water Revolving Fund Program, original issue of \$2,009,800, with annual maturities of \$85,000 to \$135,000 maturing through October 1, 2018, bearing interest of 2.5%	1,730,000	-	(90,000)	1,640,000	90,000
Watermain Improvements Phase II, original issue of \$1,275,000 with annual maturities of \$50,000 to \$100,000 maturing through June 1, 2019, bearing interest from 4.0% to 5.0%.	1,125,000	-	(50,000)	1,075,000	50,000
Watermain Improvements Phase III, original issue of \$2,145,000 with annual maturities of \$50,000 to \$170,000 maturin through June 1, 2020, bearing interest of 4.45% to 5.5%.	g 2,045,000	-	(75,000)	1,970,000	75,000
Balsam Street Water Line Extension - original issue of \$35,250 with annual maturities of \$1,900 to \$3,350 maturing through March 1, 2012, bearing interest of 6.55%.	24,312	-	(2,100)	22,212	2,200

NOTES TO FINANCIAL STATEMENTS

	Balance April 1, 2003	Additions	(Reductions)	Balance March 31, 2004	Due Within One Year
Rehabilitation Project for Tulane and Piper Sewer Pump Station Tributaries - original issue of \$495,380 with an annu- maturity of \$49,538 maturing through					
May 1, 2011, bearing interest of 4.94%	. \$ 445,842	<u>\$</u>	\$ (49,538)	\$ 396,304	\$ 49,538
Subtotal	6,547,399	-	(378,556)	6,168,843	335,080
TOTAL LONG-TERM DEBT	\$6,669,122	<u>\$</u>	<u>\$ (435,152)</u>	\$6,233,970	\$ 344,197

¹ The reduction of the Township's share of the debt is comprised of a principle payment of \$60,667 and a \$44,310 change in the Township's share of the debt as a result of changes in their share of the NWUA flow as described below.

The Township is a participant in the Northwest Utilities Authority pump station improvement program. This program and the defeasance of eligible bonds from the 1990 NWUA debt were financed by \$3,690,000 in general obligation bonds issued by Saginaw County. The Township has a contract with Saginaw County D.P.W. for the cost of the construction attributable to its 3 year average flow. Debt service share varies annually based upon this flow. For the year ended March 31, 2004, the Township's share of the flow was 30.53%. The contract principal portion owed by Carrollton Township has been recorded as a liability of the Sewer Fund. The assets related to this debt are recorded as assets of the Sewer Fund. Original prorata share of annual installments varies from \$57,397 to \$107,387 through May 1, 2016, with interest ranging from 4.5% to 5.5%.

NOTES TO FINANCIAL STATEMENTS

The annual requirements to pay future principal and interest on the governmental installment contract and special assessment bonded debt are as follows:

Year ending	Governmental Activity			<u>ctivities</u>
<u>March 31,</u>	<u>Pr</u>	<u>incipal</u>	<u>In</u>	<u>terest</u>
2005	\$	9,117	\$	3,288
2006	•	2,435	·	3,102
2007		4,870		2,911
2008		4,870		2,653
2009		4,870		2,122
2010-14		24,353		7,841
2015-17		14,612		1,302
	<u>\$</u>	65,127	<u>\$</u>	23,219

Revenue bond debt service requirements to maturity are as follows:

Year ending March 31,	<u>Principal</u>	<u>Interest</u>
2005	\$ 335,080	\$ 258,452
2006	341,702	244,260
2007	345,196	229,863
2008	353,556	215,430
2009	380,390	200,459
2010-14	2,003,985	753,814
2015-19	1,988,934	322,356
2020-21	420,000	20,650
	\$6,168,84 <u>3</u>	\$2,245,284

There are a number of limitations and restrictions contained in the bond indenture. The Township is in compliance with all significant limitations and restrictions.

NOTES TO FINANCIAL STATEMENTS

9. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of March 31, 2004, is as follows:

Due to/from other funds:

	Dı	ue From
		General
Due to		Fund
Police fund Nonmajor governmental funds	\$	8,523 13,887
Total	\$	22,410

The balances are a result of time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

The remaining interfund balances are to correct insurance allocations.

Interfund transfers:

		Transfer from	
	General	Nonmajor	
Transfer to:	<u>Fund</u>	Governmental	<u>Total</u>
General fund	\$ -	\$ 124,490	\$ 124,490
Police fund	13,648	-	13,648
Nonmajor governmental funds	25,353		25,353
Total transfers out	\$ 39,001	\$ 124,490	\$ 163,491

The interfund transfer from the General Fund to the Police Special Revenue Fund is for the purpose of subsidizing the crossing guard activity.

The interfund transfer from the General Fund to the Nonmajor Governmental Funds is for the purposes of moving additional net revenues from building inspections to the Building Inspection Fund.

The interfund transfer from the Nonmajor Governmental Funds to the General Fund is for the purpose of keeping the General Fund fund balance stable from year to year.

NOTES TO FINANCIAL STATEMENTS

10. CONTINGENCIES AND COMMITMENTS

In the normal course of its activities, the Township is a party to various legal actions. After taking into consideration legal counsel's evaluation of pending actions, the Township is of the opinion that the potential claims not covered by insurance will not have a material effect on the financial statements.

In addition, the Township has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Although such audits could generate expenditure disallowance under terms of the grants, management believes that any required reimbursements would not be material.

11. RELATED PARTY TRANSACTIONS

During the year ended March 31, 2004, the Township paid \$4,208 for engineering services from a vendor, which is owned and operated by the Township zoning administrator's son. The Township also contracted with a vendor that is owned by a cousin of a Township DPW employee to perform sewer and water projects in the amount of \$4,300.

12. PRIOR PERIOD ADJUSTMENT

During the year ended March 31, 2004, a prior period adjustment in the amount of \$11,258 was necessary to properly account for the overstatement of cash held at the county in the Drain District Special Assessment Debt Service Fund, during the year ended March 31, 2003. The effect on the Drain District Special Assessment fund balance was as follows:

Fund balance, beginning of year,	
as previously stated	\$ 60,917
Prior period adjustment	 (11,258)
Fund balance, beginning of year,	
as restated	\$ 49,659

The effect on the Governmental Activities net assets was as follows:

Net assets, beginning of year,	
as previously stated	\$ 3,585,581
Prior period adjustment	(11,258)
Net assets, beginning of year,	
as restated	\$ 3,574,32 <u>3</u>

* * * * *

COMBINING AND INDIVIDUAL NONMAJOR FUND FINANCIAL STATEMENTS AND SCHEDULES

Detail Schedule of Revenues - Budget and Actual General Fund

For the year	ar ended	March	31, 2004

	Budgeted Amounts				Actual Over (Under)
	Original	<u></u>	Final	Actual	Final Budget
TAXES					
Current property	\$ 73,52				\$ 429
Special assessments	3,90	2	3,902	6,088	2,186
Tax reverted		-	-	18	18
Industrial facility tax	50		503	518	15
Penalties and interest on taxes	1,12		1,125	3,297	2,172
Property tax administration fee	38,50	0	39,480	39,188	(292)
TOTAL TAXES	117,55	1	120,971	125,499	4,528
LICENSES AND PERMITS					
Business license	1,35	0	1,350	1,680	330
Cable TV franchise	53,20	0	53,601	54,721	1,120
Permits and fees		-	1,375	1,843	468
TOTAL LICENSES AND PERMITS	54,55	0	56,326	58,244	1,918
STATE GRANTS					
Sales tax	668,66	1	674,307	690,061	15,754
DONATIONS	1,93	0	1,930	2,125	195
CHARGES FOR SERVICES					
Dog license fees	2	0	20	36	16
Weed cutting	2,50	0	2,500	4,058	1,558
Equipment rental		-	-	1,417	1,417
Election reimbursement	2,23	0	1,851	1,851	
TOTAL CHARGES FOR SERVICES	4,75	0	4,371	7,362	2,991
INTEREST ON INVESTMENTS	6,50	0	8,105	11,617	3,512
REIMBURSEMENTS AND REFUNDS					
Summer state tax reimbursement	8,25	0	7,685	7,685	-
Refunds and rebates		-	-	442	442
TOTAL REIMBURSEMENTS AND REFUNDS	8,25	0	7,685	8,127	442
OTHER REVENUE					
Interest on tax collection	30	0	300	869	569
Sale of fixed assets	50	-	-	75	75
Other	30	0	1,922	1,832	(90)
TOTAL OTHER REVENUE	60	0	2,222	2,776	554
OTHER FINANCING SOURCES					
Transfers in:					
Budget Stabilization	69	2	-	53,287	53,287
Capital Improvements		-	-	71,203	71,203
TOTAL OTHER FINANCING SOURCES	69	2		124,490	124,490
TOTAL REVENUES AND OTHER FINANCING SOURCES	\$ 863,48	4 \$	875,917	\$ 1,030,301	\$ 154,384

Detail Schedule of Expenditures - Budget and Actual General Fund

For the year ended March 31, 2004

	Buds	Budgeted Amounts				Actual Over (Under)		
	Original	,	Final	-	Actual		Final Budget	
GENERAL GOVERNMENT								
Township Board:								
Salaries and wages	\$ 24,	228	\$ 24,228	\$	23,931	\$	(297)	
Employee benefits		352	352		3,309		2,957	
Supplies		-	-		25		25	
Uniforms		300	300		-		(300)	
Memberships and dues	2,	750	2,750		2,540		(210)	
Travel		000	1,000		319		(681)	
Education and training		000	2,000		58		(1,942)	
	30,	630	30,630		30,182		(448)	
Supervisor/Assessors Office:			•				· /	
Salaries and wages	47,	846	47,476		47,800		324	
Employee benefits		660	12,281		12,136		(145)	
Supplies		300	1,627		1,333		(294)	
Telephone		000	1,500		1,273		(227)	
Contractual services		500	-,		1,900		1,900	
Memberships and dues		310	490		180		(310)	
Travel		200	107		107		-	
Printing and publishing		300	1,200		1,027		(173)	
Education and training		800	390		390		(1/5)	
Miscellaneous		50	-		-		-	
	57,	966	65,071		66,146		1,075	
Elections:								
Salaries and wages	1,	264	1,264		1,161		(103)	
Employee benefits		98	98		140		42	
Supplies		550	550		206		(344)	
Software maintenance		250	250		250		-	
Hall rental		75	75		75		-	
Printing and publishing		60	60		33		(27)	
Travel		70	70		-		(70)	
Miscellaneous		170	170		73		(97)	
	2,	537	2,537		1,938		(599)	
Clerk:								
Salaries and wages	69,	989	66,596		67,035		439	
Employee benefits	5,	567	22,562		22,712		150	
Postage		-	-		-		-	
Supplies		550	536		569		33	
Contractural services		600	2,843		2,842		(1)	
Membership and dues		385	350		270		(80)	
Travel		800	2,660		2,258		(402)	
Education and Training		500	1,172		899		(273)	
Miscellaneous		50	5		1		(4)	
	82,	441	96,724		96,586		(138)	

Detail Schedule of Expenditures - Budget and Actual (Continued) General Fund

For the year ended March 31, 2004

								ctual
	-	Budgeted	l Amou		_			(Under)
		Original		Final		Actual	Fina	l Budget
GENERAL GOVERNMENT (CONTINUED)								
Board of Review:								
Salaries and wages	\$	320	\$	350	\$	330	\$	(20)
Employee benefits		25		28		26		(2)
Travel		25		-		-		-
Printing and publishing		175		205		-		(205)
Education and training		100		-		-		-
Miscellaneous		-		83		103		20
		645		666		459		(207)
Treasurer:								
Salaries and wages		61,248		58,456		58,945		489
Employee benefits		4,685		21,811		22,010		199
Supplies		10,400		8,724		8,863		139
Telephone		840		685		641		(44)
Memberships and dues		190		160		160		-
Travel		1,200		1,295		1,261		(34)
Education and training		2,000		341		341		-
Delinquent tax charge-backs		5,500		337		337		-
Miscellaneous		1,000		404		1,338		934
		87,063		92,213		93,896		1,683
Building and Grounds:								
Salaries and wages		21,819		20,286		17,009		(3,277)
Employee benefits		1,669		6,768		6,542		(226)
Supplies		15,500		13,000		8,230		(4,770)
Telephone		7,341		7,341		6,824		(517)
Contractual services		820		820		446		(374)
Water and sewer		500		500		479		(21)
Gas and electric		14,514		14,514		13,321		(1,193)
Repairs and maintenance		64,500		57,553		16,063		(41,490)
Miscellaneous		50		50		11		(39)
		126,713		120,832		68,925		(51,907)
Other General Government Expenditures:								
Postage		10,622		10,772		10,790		18
Supplies		10,500		11,610		8,959		(2,651)
Computer maintenance		38,702		40,536		43,191		2,655
Audit		4,830		4,544		4,544		-
Legal		15,000		27,180		22,012		(5,168)
Contracted services		4,800		1,985		2,235		250
Memberships and dues		200		200		145		(55)
Travel		1,300		1,300		166		(1,134)

Detail Schedule of Expenditures - Budget and Actual (Continued General Fund For the year ended March 31, 2004

		Budgeted	l Amo			Actual Over (Under)		
	(Original		Final	•	Actual		al Budget
GENERAL GOVERNMENT (CONTINUED) Other General Government Expenditures (Continued):								
Printing and publishing	\$	13,500	\$	13,500	\$	6,530	\$	(6,970)
General insurance		27,282		30,994		30,960		(34)
Repair and maintenance		4,792		2,500		3,578		1,078
Education and training		3,500		7,790		5,994		(1,796)
Miscellaneous		250		512		463		(49)
		135,278		153,423		139,567		(13,856)
Code Enforcement/Inspections:								
Salaries and wages		27,463		30,478		29,201		(1,277)
Employee benefits		2,101		8,596		8,304		(292)
Supplies		1,400		1,445		1,412		(33)
Uniforms		150		-		-		-
Legal		3,500		1,400		985		(415)
Contracted services		-		-		7,490		7,490
Travel		100		(325)		44		369
Repairs and maintenance		1,000		425		621		196
Education and training		250		191		121		(70)
Miscellaneous		475		375				(375)
		36,439		42,585		48,178		5,593
Planning Commission:								
Salaries and wages		5,837		5,837		5,354		(483)
Employee benefits		447		1,389		1,432		43
Supplies		700		840		795		(45)
Legal		800		800		44		(756)
Membership and dues		800		800		680		(120)
Travel		750		750		-		(750)
Printing and publishing		500		1,200		1,167		(33)
Education and training		1,000		1,000		-		(1,000)
Miscellaneous		50		50		29		(21)
		10,884		12,666		9,501		(3,165)

Detail Schedule of Expenditures - Budget and Actual (Continued) General Fund

For the year ended March 31, 2004

		Budgeted	l Amo	ounts			Actual Over (Under)
	Or	iginal		Final		Actual	Final Budget
GENERAL GOVERNMENT (CONTINUED)							
Board of Appeals:							
Salaries	\$	185	\$	185	\$	95	\$ (90)
Employee benefits	T	15	_	15	_	8	(7)
Legal		500		500		-	(500)
Memberships and dues		525		525		365	(160)
Travel		100		100		-	(100)
Printing and publishing		200		200		-	(200)
Education and training		250		250		_	(250)
Miscellaneous		50		50		6	(44)
		1,825		1,825		474	(1,351)
TOTAL GENERAL GOVERNMENT		572,421		619,172		555,852	(63,320)
DEPARTMENT OF PUBLIC WORKS							
Salaries and wages		61,474		59,909		66,706	6,797
Employee benefits		4,702		25,085		26,008	923
Supplies		6,275		6,562		6,708	146
Telephone		3,500		2,550		2,576	26
Uniforms		1,500		793		816	23
Gas/oil		1,900		1,444		1,420	(24)
Repairs and maintenance		33,500		7,173		8,006	833
Travel		500		50		49	(1)
Education and training		800		320		350	30
Miscellaneous		100		112		144	32
TOTAL DEPARTMENT OF PUBLIC WORKS		114,251		103,998		112,783	8,785
HIGHWAYS AND STREETS							
Roads		265,112		265,112		22,519	(242,593)
Drains-at-large		36,100		32,200		14,587	(17,613)
Street lighting		73,302		73,302		35,064	(38,238)
TOTAL HIGHWAYS AND STREETS		374,514		370,614		72,170	(298,444)

Detail Schedule of Expenditures - Budget and Actual (Concluded General Fund For the year ended March 31, 2004

	Budgeted Amounts							Actual Over (Under)	
		Original		Final	•	Actual		Final Budget	
PARKS									
Salaries and wages	\$	4,456	\$	2,246	\$	2,029	\$	(217)	
Employee benefits		342		882		873		(9)	
Supplies		100		30		27		(3)	
Repairs and maintenance		33,900		1,038		893		(145)	
Community projects		2,750		2,400		2,347		(53)	
TOTAL PARKS		41,548		6,596		6,169		(427)	
OTHER FUNCTIONS									
Employee Benefits:									
Group insurance		53,495		-		-		-	
Pension		21,204		-		-		-	
Worker's compensation		8,379		-		432		432	
Unemployment		1,513		-		-		-	
Medical		7,997		-		-		-	
Miscellaneous		3,250		-		-			
TOTAL OTHER FUNCTIONS		95,838		-		432		432	
CAPITAL OUTLAY		57,300		62,376		16,927		(45,449)	
DEBT SERVICE									
Principal		8,098		10,260		8,096		(2,164)	
Interest and charges		3,617		3,746		3,617		(129)	
TOTAL DEBT SERVICE		11,715		14,006		11,713		(2,293)	
OTHER FINANCING USES									
Transfers (out):									
Police Fund		18,880		18,880		13,648		(5,232)	
Building Inspection Department Fund		11,466		22,986		25,353		2,367	
TOTAL OTHER FINANCING USES		30,346		41,866		39,001		(2,865)	
TOTAL EXPENDITURES AND OTHER FINANCING USES	\$	1,297,933	\$	1,218,628	\$	815,047	\$	(403,581)	

Combining Balance Sheet Nonmajor Governmental Funds March 31, 2004

	Special Revenue Funds											
<u>ASSETS</u>		uilding spection	Budget Stabilization		Special Investigative		Recreation		Total			
Cash and cash equivalents	\$	3,718	\$	-	\$ 18,079	\$	5,977	\$	27,774			
Investments		-		-	8,608		10,596		19,204			
Accrued interest receivable		-		-	-		2		2			
Accounts receivable		-		-	-		120		120			
Due from other funds		13,887		-	-		-		13,887			
Prepaid expenditures		672		-	-		161		833			
TOTAL ASSETS	\$	18,277	\$	-	\$ 26,687	\$	16,856	\$	61,820			
LIABILITIES AND FUND BALANCES												
LIABILITIES												
Accounts payable	\$	173	\$	-	\$ -	\$	220	\$	393			
Accrued payroll		473		-	-		_		473			
TOTAL LIABILITIES		646		-	-		220		866			
FUND BALANCES												
Reserved for prepaid items Unreserved:		672		-	-		161		833			
Designated for subsequent years' expenditures		11,547		_	2,144		13,879		27,570			
Undesignated		5,412		-	24,543		2,596		32,551			
TOTAL FUND BALANCES		17,631		-	26,687		16,636		60,954			
TOTAL LIABILITIES AND FUND BALANCES	\$	18,277	\$	-	\$ 26,687	\$	16,856	\$	61,820			

Debt		apital		Total						
Service Fund	Service Fund Project Fund Orain District									
	C		Nonmajor Governmental							
Special		apital								
Assessment	Impr	ovements		Funds						
\$	- \$		\$	27,774						
	- Ф	-	Ф	19,204						
	-	-		19,204						
	-	-		120						
	-	-								
	-	-		13,887						
				833						
\$	- \$	_	\$	61,820						
-				0.7,0.0						
\$	- \$	_	\$	393						
•	_	_	Ψ	473						
	_	_		866						
-										
	_	_		833						
				033						
	_	_		27,570						
	_	_		32,551						
-				23,001						
	_	_		60,954						
				00,701						
\$	- \$	-	\$	61,820						

Combining Statement of Revenues, Expenditures and

Changes in Fund Balance

Nonmajor Governmental Funds

For the year ended March 31, 2004

			S	Special Revenue F	unds		
	Building Inspection		idget lization	Special Investigative	Recreation		Total
REVENUES							
Licenses and permits	\$ 14,923	\$	_	\$ -	\$ -	\$	14,923
Charges for services	-		-	-	27,802		27,802
Fines and forfeits	-		-	19,953	-		19,953
Interest on investments	88		-	80	139		307
Other	 -		-	-	912		912
TOTAL REVENUES	 15,011		-	20,033	28,853		63,897
EXPENDITURES							
Public safety	38,578		-	1,973	-		40,551
Recreation	-		-	-	17,998		17,998
Debt service - principal	-		-	-	-		-
Debt service - interest and charge	 -		-	-	-		
TOTAL EXPENDITURES	 38,578		-	1,973	17,998		58,549
REVENUES OVER (UNDER) EXPENDITURES	(23,567)		-	18,060	10,855		5,348
OTHER FINANCING SOURCES							
Transfers in	25,353		-	-	-		25,353
Transfers (out)	 -		(53,287)	-	-		(53,287)
TOTAL OTHER FINANCING SOURCES (USES)	 25,353		(53,287)				(27,934)
NET CHANGE IN FUND BALANCES	1,786		(53,287)	18,060	10,855		(22,586)
FUND BALANCES, BEGINNING OF YEAR	 15,845		53,287	8,627	5,781		83,540
FUND BALANCES, END OF YEAR	\$ 17,631	\$	_	\$ 26,687	\$ 16,636	\$	60,954

Debt Service Fund Drain District Special Assessment	Capital Project Fund Capital Improvements	Total Nonmajor Governmental Funds
\$ -	\$ -	\$ 14,923
-	-	27,802
-	-	19,953
-	-	307
-	-	912
		63,897
_	_	40,551
-	-	17,998
48,500	-	48,500
1,159	-	1,159
49,659		108,208
(49,659)		(44,311)
	(71,203)	25,353 (124,490)
	(71,203)	(99,137)
(49,659)	(71,203)	(143,448)
49,659	71,203	204,402
\$ -	\$ -	\$ 60,954

Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Building Inspection Fund For the year ended March 31, 2004

	Budgeted Am	ounts			Actual Over (Under)		
	Original	Final	n	Actual		Final Budget	
REVENUES							
Permits	\$ 16,000 \$	14,800	\$	14,923	\$	123	
Interest on investments	 50	85		88		3	
TOTAL REVENUES	 16,050	14,885		15,011		126	
EXPENDITURES							
Public Safety:							
Salaries and wages	26,220	33,330		30,607		(2,723)	
Employee benefits	5,434	6,504		6,227		(277)	
Legal	-	1,161		1,161		-	
Supplies	500	420		402		(18)	
Travel	75	-		-		-	
Printing and publishing	100	100		-		(100)	
Education and training	150	181		181		-	
Other	 50	-		-			
TOTAL EXPENDITURES	 32,529	41,696		38,578		(3,118)	
REVENUES OVER (UNDER) EXPENDITURES	(16,479)	(26,811)		(23,567)		3,244	
OTHER FINANCING SOURCES Transfers in:							
General Fund	11,466	25,353		25,353		-	
NET CHANGE IN FUND BALANCE	(5,013)	(1,458)		1,786		3,244	
FUND BALANCE, BEGINNING OF YEAR	 15,845	15,845		15,845		-	
FUND BALANCE, END OF YEAR	\$ 10,832 \$	14,387	\$	17,631	\$	3,244	

Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Budget Stabilization Fund For the year ended March 31, 2004

		Budgeted Am	ounts		Actual Over (Under)	
)riginal	Final	Actual	Final Budget	
REVENUES						
Interest on investments	\$	692 \$	- \$	- 9	-	
OTHER FINANCING (USES)						
Transfers (out):						
General Fund		(692)	-	(53,287)	53,287	
NET CHANGE IN FUND BALANCE		-	-	(53,287)	(53,287)	
FUND BALANCE, BEGINNING OF YEAR		53,287	53,287	53,287	<u>-</u>	
FUND BALANCE, END OF YEAR	\$	53,287 \$	53,287 \$	- 9	(53,287)	

Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Special Investigative Fund For the year ended March 31, 2004

	Budgeted Amounts							Actual Over (Under)		
	Original		AIII	Final		- Actual		Final Budget		
REVENUES										
Fines and forfeits	\$	500	\$	19,953	\$	19,953	\$	-		
Interest on investments		110		50		80		30		
TOTAL REVENUES	-	610		20,003		20,033		30		
EXPENDITURES										
Public Safety:										
Supplies		20		20		-		(20)		
Legal		500		1,973		1,973		-		
Other		300		300		-		(300)		
TOTAL EXPENDITURES		820		2,293		1,973		(320)		
NET CHANGE IN FUND BALANCE		(210)		17,710		18,060		350		
FUND BALANCE, BEGINNING OF YEAR	-	8,627		8,627		8,627				
FUND BALANCE, END OF YEAR	\$	8,417	\$	26,337	\$	26,687	\$	350		

Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Recreation Fund For the year ended March 31, 2004

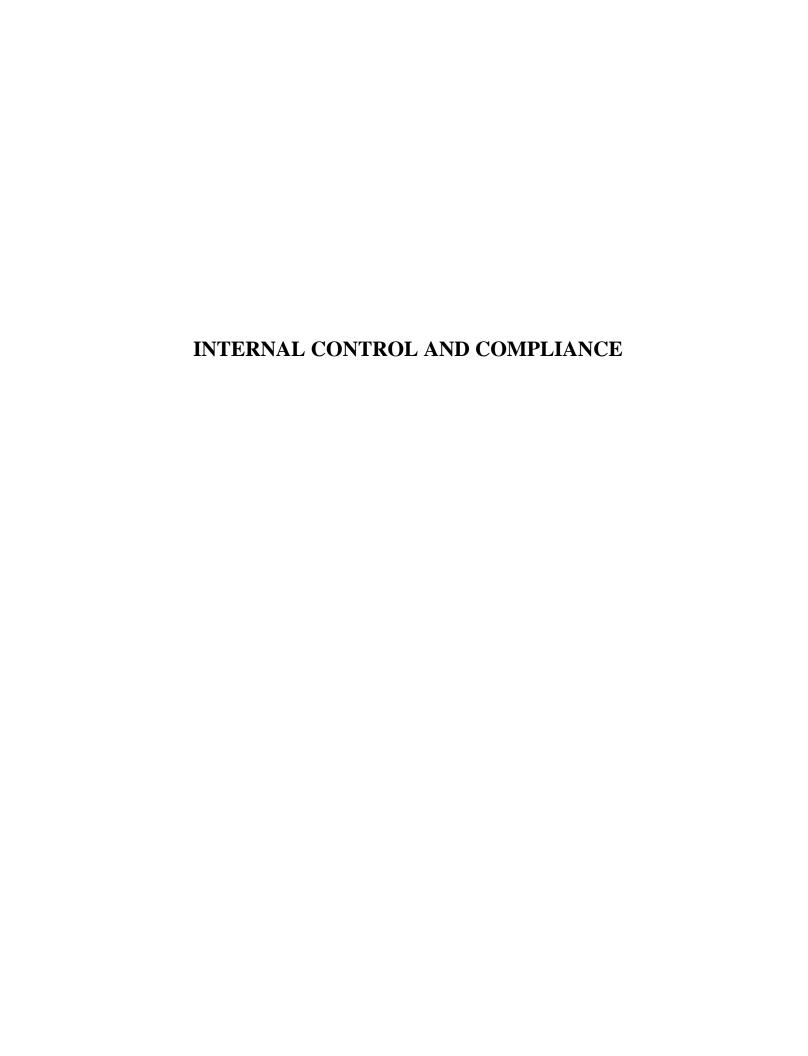
					Actual		
	Budgeted Amounts				Over (Under)		
	0	riginal	Final	Actual	Final Budget		
REVENUES							
Charges for services	\$	- \$	27,710	\$ 27,802	\$ 92		
Interest on investments		-	67	139	72		
Other		-	885	912	27		
TOTAL REVENUES		<u>-</u>	28,662	28,853	191		
EXPENDITURES							
Recreation:							
Salary and wages		-	3,140	1,651	(1,489)		
Employee benefits		-	423	312	(111)		
Supplies		-	15,103	14,362	(741)		
Community projects		-	-	88	88		
Other	-	-	1,965	1,585	(380)		
TOTAL EXPENDITURES			20,631	17,998	(2,633)		
NET CHANGE IN FUND BALANCE		-	8,031	10,855	2,824		
FUND BALANCE, BEGINNING OF YEAR		5,781	5,781	5,781	<u>-</u>		
FUND BALANCE, END OF YEAR	\$	5,781 \$	13,812	\$ 16,636	\$ 2,824		

Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual Drain District Special Assessment Fund For the year ended March 31, 2004

		Budgeted	Amo	ounts			o	Actual ver (Under)	
	Origin			Final		Actual		Final Budget	
EXPENDITURES									
Debt service - principal	\$	8,350	\$	8,350	\$	48,500	\$	40,150	
Debt service - interest and charge		744		744		1,159		415	
TOTAL EXPENDITURES		9,094		9,094		49,659		40,565	
FUND BALANCE, BEGINNING OF YEAR		49,659		49,659		49,659			
FUND BALANCE, END OF YEAR	\$	(40,565)	\$	(40,565)	\$	-	\$	40,565	

Combining Statement of Fiduciary Net Assets Agency Funds March 31, 2004

<u>ASSETS</u>	Tax Collection			ist and gency	Total		
Cash and cash equivalents	\$	-	\$	4,875	\$	4,875	
<u>LIABILITIES</u>							
Accounts payable	\$	-	\$	4,875	\$	4,875	



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INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF BASIC FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

July 21, 2004

To the Township Board Carrollton Township Saginaw County, Michigan

We have audited the financial statements of *Carrollton Township*, as of and for the year ended March 31, 2004, and have issued our report thereon dated July 21, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether *Carrollton Township's* financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered *Carrollton Township's* internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we considered to be material weaknesses. However, we noted other matters involving the internal control over financial reporting that we have reported to management of *Carrollton Township* in a separate letter dated July 21, 2004.

This report is intended solely for the information and use of management, the Carrollton Township Board and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Lohan

July 21, 2004

To the Township Board Carrollton Township Saginaw, Michigan 48604

In planning and performing our audit of the basic financial statements of *Carrollton Township*, *Michigan*, for the year ended March 31, 2004, we considered the Township's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the general purpose financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. This letter does not affect our report dated July 21, 2004, on the financial statements of *Carrollton Township*, *Michigan*.

We will review the status of these comments during our next audit engagement. We have already discussed many of these comments and suggestions with various Township personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

We would like to thank the management and personnel for their support and assistance during our audit of *Carrollton Township*, *Michigan*, for the year ended March 31, 2004.

Rehmann Lohson

CARROLLTON TOWNSHIP, MICHIGAN

COMMENTS AND RECOMMENDATIONS

MARCH 31, 2004

A. Compensatory Time

As we have commented on in prior years, the Township has allowed employees to elect to have overtime hours accumulated as compensatory time rather than paying the employee at the time the hours are worked and, in the past, this agreement has been a part of each union or employment contract. During the audit, we noted that an employee submitted a time card requesting to use compensatory time but the payroll clerk had no record of this time being earned. In order to determine the Township's policy regarding documentation of compensatory time, we reviewed the union contract that covers this employee and the Township personnel manual and found that neither document provides for compensatory time. A review of the time cards submitted to the payroll clerk did not show that the employee had worked over-time that should be accrued as compensatory time; therefore, the payroll records did not reflect compensatory time had been earned. As a result, the documentation required by the Fair Labor Standards Act was not created. We have multiple recommendations regarding the current compensatory time practices.

- 1. The Township policy should require that an employee include all time worked on their time card. The policy should require that the employee punch in and stay punched in unless they are on their lunch break or leaving for the day. If the employee returns after the end of their normal workday, then they should be required to punch in/out.
- 2. If the employee wishes to have their over-time accrued as compensatory time to be used at a later date then the employee must indicate their request on the time card that is approved by their supervisor.
- 3. All time cards should be submitted to the payroll clerk to allow for the proper calculation of compensatory time and proper records to be maintained in accordance with the Fair Labor Standards Act.
- 4. The Township should review their union contracts and personnel manual and make the necessary revisions to address the previous recommendations regarding compensatory time.

CARROLLTON TOWNSHIP, MICHIGAN

COMMENTS AND RECOMMENDATIONS

MARCH 31, 2004

B. Time Clocks

The Township currently has three different areas with time clocks where an employee can punch in and out. We recommend that the Township condense the three time clocks and begin using only one located in an area easily accessible for every employee.

During our procedures, we also observed that there are time cards with hand written start and end hours when there is no explanation for why the cards were not punched in the time clock. We recommend that the time clock policy be reviewed with employees to emphasize that each employee must punch their own time card in the time clock at the start and end of each work day and lunch break.

C. Bid Policy

The Township's current bid policy states that sealed bids must be obtained for any service or product over \$20,000. During our audit we noted that this policy was not being followed.

We recommend that the Township revise their bid policy to include but not be limited to the following items:

- Establish a threshold amount for which bids must be sealed.
- The required number of requests for proposals to be sent to vendors.
- The process for receiving and opening sealed bids.
- The procedure for awarding bids.
- The procedures for replacing original vendor when vendor is unable to meet contractual requirements.

D. Potential Unlawful Expenditure

The Township Public Works Department identified a water leak at a residence and directed the customer to have the leak repaired at their own cost. At no time did the Township enter into any agreement with the contractor or the customer to be the intermediary in this transaction. When the contractor contacted the Township and indicated that the resident was unwilling to pay for the repairs, the Township made the payment on behalf of the customer to the contractor and subsequently billed the customer. The customer continued to refuse to pay for the repairs and consequently the Township placed the unpaid balance on the property tax bill for December 2003. If the customer did not pay the 2003 property tax bill, the Township would have made a payment on behalf of a citizen, which presented no benefit to the Township. Because there would be no benefit to the Township, the expenditure would be considered unlawful.

CARROLLTON TOWNSHIP, MICHIGAN

COMMENTS AND RECOMMENDATIONS

MARCH 31, 2004

E. Inventory Method

The inventory method established by the Township is that inventory should be recorded using the FIFO method. This method states that the oldest inventory is to be used first. The price used to value the inventory should reflect the last purchase price of each piece. This method gives a more current value of inventory. During our audit we noted that the Township is not using this method and is valuing their inventory at a purchase price from prior years even though inventory has been removed and added. We also noted that much of the inventory of the sewer and water funds was determined to be obsolete and having no potential use for either of these operations. We recommend that the Township record the value of inventory using the FIFO method. We also recommend that the Township assess what inventory items are of no potential value to the sewer and water operations and dispose of it in a manner that will result in the best available benefit to the Township.

F. Payments on Contracts

We noted that the Township Board approved a contract with Anklam Construction for sewer and sidewalk repairs on Winter Street from Lynn to Shattuck. When the payments for these repairs were made, the checks were issued to Great Lakes Contracting Enterprises though the Township Board did not approve a change in the contractor. This change in the contractor was not authorized by the Township Board. We recommend that any change in vendors be approved by the Township Board before any service is rendered or goods are purchased. The procedure to change vendors should be included within the Township's purchasing and bid policies.